



COMMUNITY DEVELOPMENT

Proactively provide economic, residential and physical development services to the Long Beach community so they can enjoy an improved quality of life.

Chapter Overview

This budget chapter reflects key elements of Community Developments Full Strategic Business Plan, which was developed as part of Focus On Results (FOR) Long Beach, the City's commitment to performance management.

As part of this full strategic planning process, the Department identified, with input from community stakeholders and employees, significant issues to be confronted over the next two- to five-years. Strategic objectives have also been developed as part of this effort to help guide the Department in addressing these issues. The Department of Community Development has also developed its program structure and a full family of program performance measures, including outcome, efficiency, demand, and output measures. The program structure and performance measures serve as the basis for the City's performance-based program budget and will add clarity to the City's budget by aligning department program information (purpose statement and listing of services), budget allocations, and performance information, all at the program level.

Please note that while the Department of Community Development has completed a full plan, a number of the key performance measures may be new to the Department and will take time to fully develop and collect the performance information. Therefore, some performance measures are presented at this time without the corresponding performance information. As the Department is able to work toward full implementation, existing measures may be changed and/or new ones may be added.

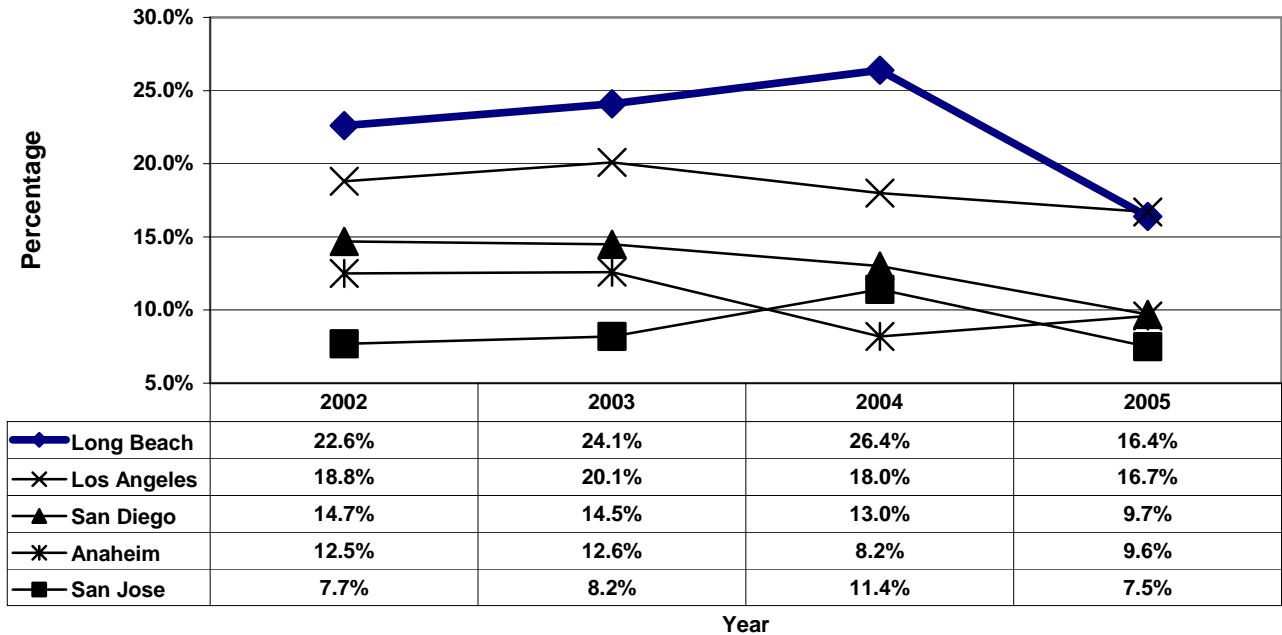
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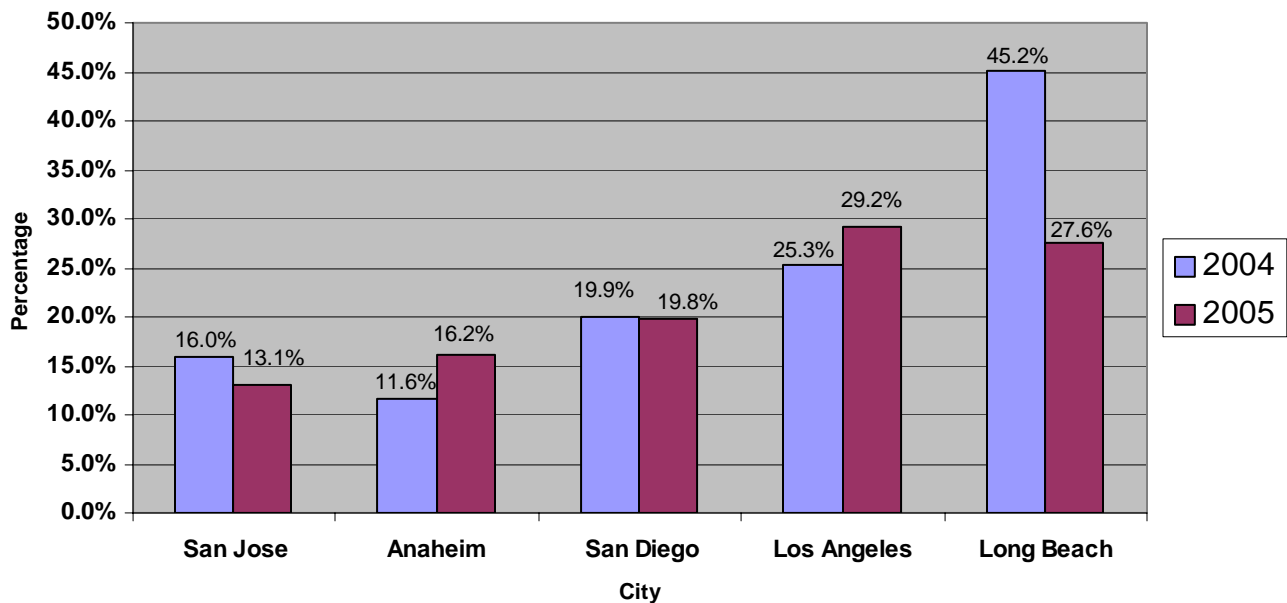
Service Delivery Environment

Long Beach has a substantially higher level of total residents and children under 18 living below the poverty level, compared to other large California cities. This information is from the US Census Bureau's *American Community Survey*, available at <http://www.census.gov/acs/www/Products/Ranking/index.htm>.

Percent of People Below Poverty Level



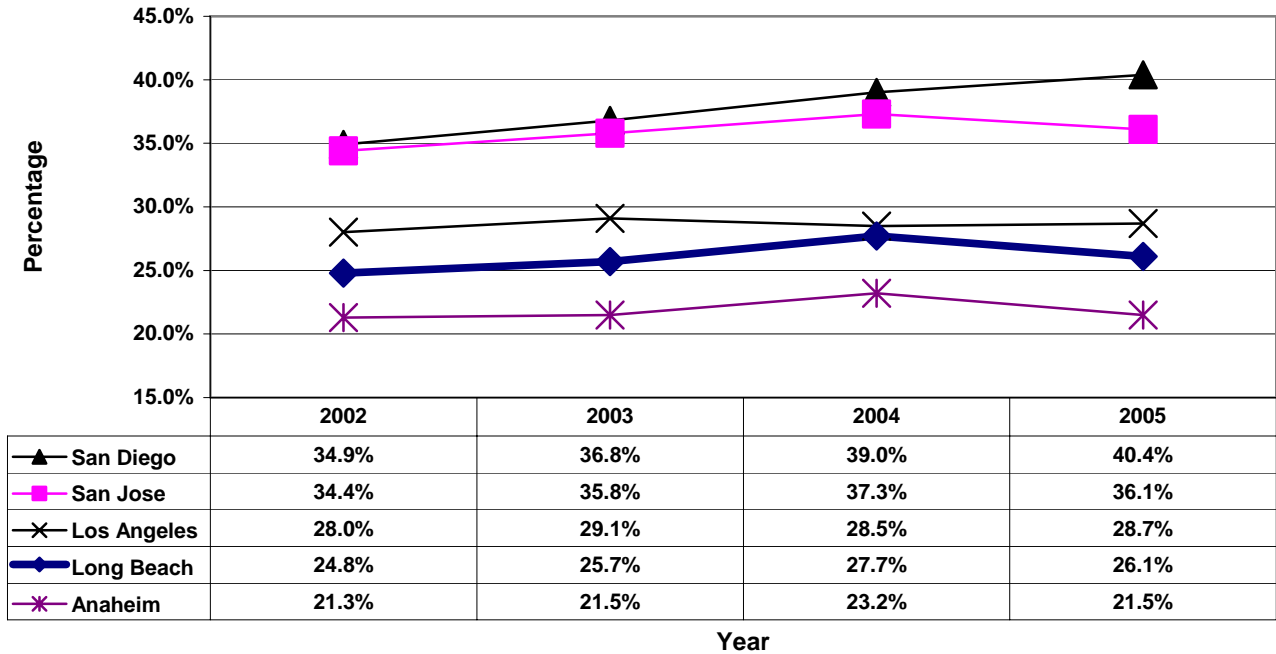
Percent of Children Under 18 Years Below Poverty Level



Service Delivery Environment

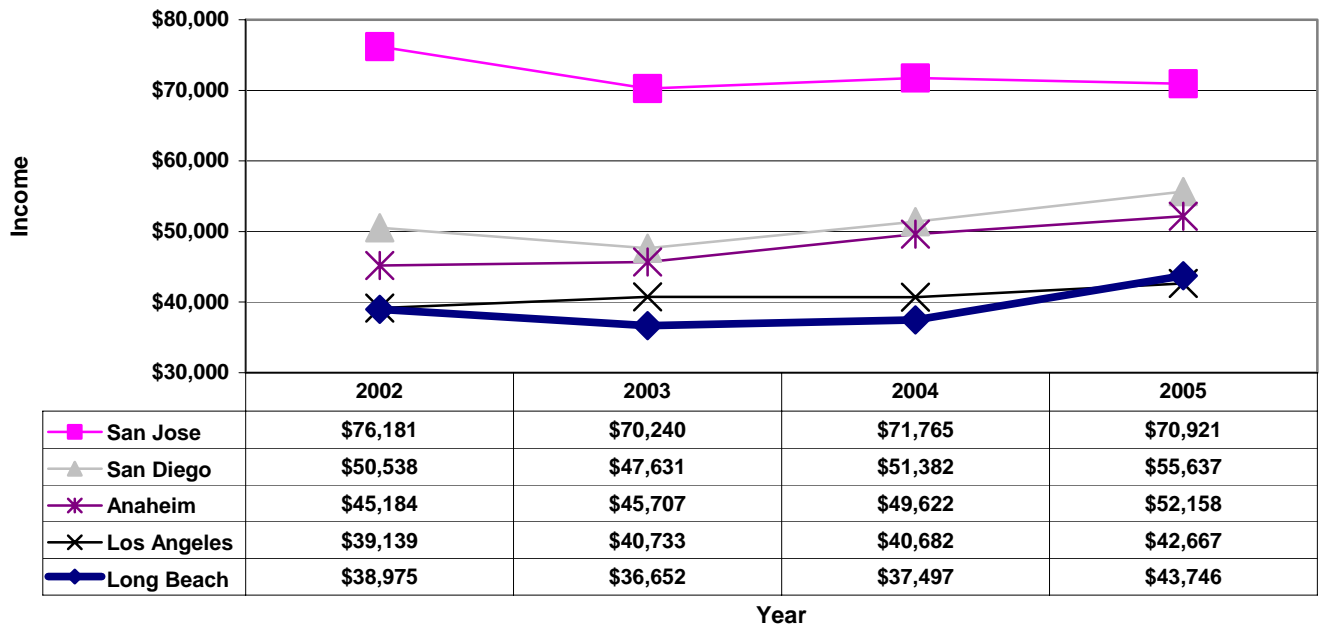
Long Beach has a substantially lower percentage of adults who have earned a bachelors degree, compared to other large California cities. This information is from the US Census Bureau's *American Community Survey*, available at <http://www.census.gov/acs/www/Products/Ranking/index.htm>.

**Percent of People 25 Years and Over
Who Have Completed a Bachelor's Degree**



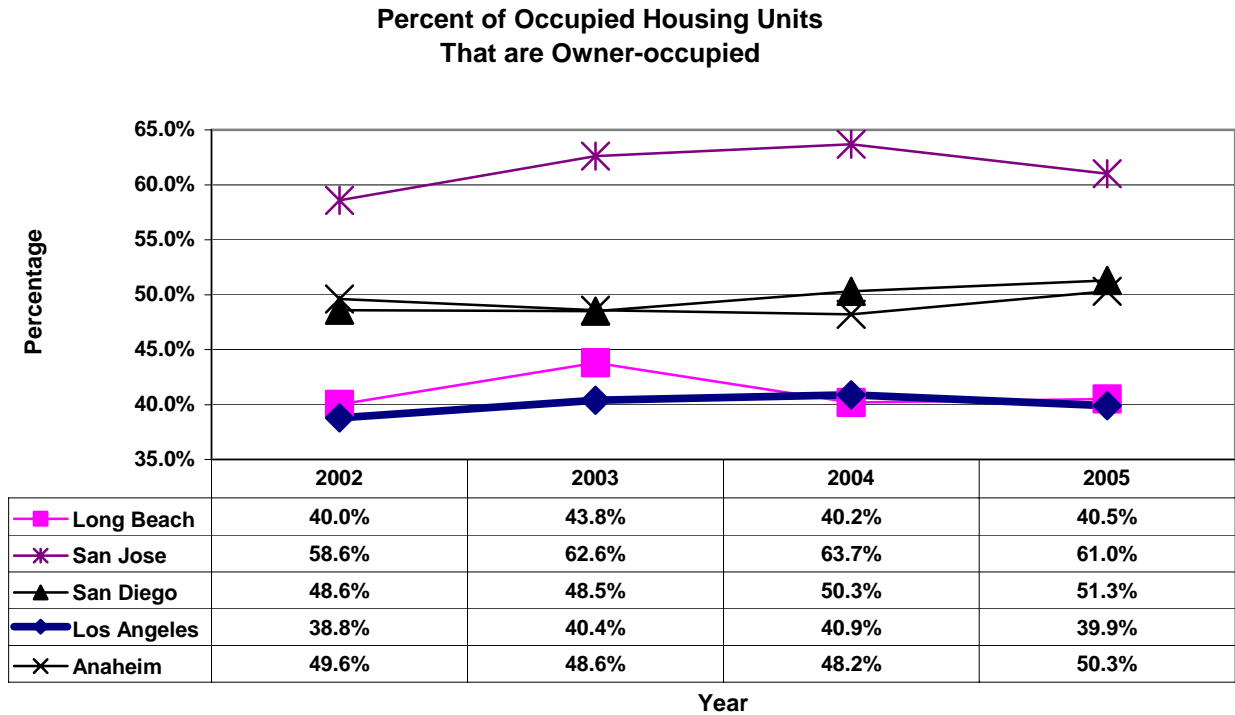
Compared to other large cities in California, Median Household Income is lower in Long Beach. As with other large California cities, income has not been growing. This information is from the US Census Bureau's *American Community Survey*, available at <http://www.census.gov/acs/www/Products/Ranking/index.htm>.

Median Household Income



Service Delivery Environment

Historically, Long Beach home ownership rates have been among the lowest of large California cities. But Long Beach has been experiencing slow growth in home ownership the past two years, and the Department of Community Development expects to help the City reverse this trend into 2007. This information is from the US Census Bureau's *American Community Survey*, available at <http://www.census.gov/acs/www/Products/Ranking/index.htm>.



Significant Issues

- Long Beach is transitioning from an industrial to a service economy. This transition reflects a changing economic condition in California, and results in employment opportunities that make it hard to meet the cost of living.
- There is a growing underskilled, undereducated workforce in the city of Long Beach, creating higher unemployment and increased poverty rates.
- The major commercial corridors are losing economic viability, resulting in:
 - Negative public perception of the city's vitality;
 - Significant resistance from companies/businesses to relocate to the city;
 - Viable businesses losing customers; and
 - Diminishing sense of community
- The current housing stock does not adequately meet the full range of community needs, creating homelessness, overcrowding, and low home ownership rates.
- Some neighborhoods in Long Beach are deteriorating as a result of overcrowding, lack of maintenance, inadequate retail services, limited open space, and an increase in absentee landlords who are not maintaining their property, thus reducing the quality of life for city residents.
- The City of Long Beach is working in an era of diminished government funding and competing visions, resulting in inefficient use of resources and limited ability to optimize impact.
- The City has an increasing number of youth who are not employed or not attending school. As a result, they are unprepared to enter the workforce and are engaged in negative behaviors and activities.

Strategic Objectives

- By FY '09, the Department of Community Development will increase the number of businesses receiving services by 10%, from 2,628 to 2,891. (Business Services Program)
Focus Area: Business and Economic Assistance; Youth: No
- By FY '09, the Community Development Department will see that 83% of graduates from its job training programs get employed in targeted economic clusters. (Employer Workforce Development Program)
Focus Area: Business and Economic Assistance; Youth: No
- By FY '09, the Department of Community Development will impact 50% of parcels along targeted commercial corridors through the funding and/or provision of façade, streetscape and infrastructure improvements to enhance the quality and appearance of targeted commercial corridors. Targeted corridor portions include sections of: *Note: Specification of exact corridor portions pending.* (Development and Redevelopment Program)
 - Artesia Boulevard
 - Anaheim Street
 - Long Beach Boulevard
 - 7th Street
 - Atlantic Street
 - Pacific Coast Highway
 - Santa Fe Avenue
 - Paramount
 - Pacific Avenue
 - 4th Street**Focus Area: Business and Economic Assistance; Youth: No**
- By FY '09, 50% of the units built through assistance from the Department of Community Development will be for home ownership. (Housing Development Program)
Focus Area: Neighborhoods and Housing; Youth: No
- By FY '09, the Department of Community Development will decrease the number of substandard housing properties (those not meeting building code) by 10% in targeted areas, from 58 to 52. (Housing Rehabilitation Program)
Focus Area: Neighborhoods and Housing; Youth: No
- By FY '09, the Department of Community Development will focus its services on targeted neighborhoods as measured by 80% of property owners in targeted neighborhoods in compliance with Health, Building, and Safety codes within 120 days of initial contact. (Code Enforcement Program)
Focus Area: Neighborhoods and Housing; Youth: No
- By FY '09, the Department of Community Development will increase efficiency by focusing department resources to align 80% of program dollars with the following plans: Housing Action Plan, Job and Business Strategy, Jobs Initiative, Redevelopment Strategic Guides or Consolidated Plan. (Administration Program)
Focus Area: Leadership, Management and Support; Youth: No
- By FY '09, the Department of Community Development will increase by 10% the total number of students placed in an internship, returned to school or employed, from 521 to 573. (Youth Development Program)
Focus Area: Business and Economic Services; Youth: Yes

Summary by Line of Business and Fund

FY 07 Budget by Line of Business

Line of Business	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Community Enhancement					
Expenditures	17,186,570	21,150,026	16,374,079	77%	18,569,644
Revenues	19,757,193	23,386,590	19,612,893	84%	18,663,446
FTEs	45.35	84.08	84.08	100%	111.33
Housing					
Expenditures	79,195,949	129,226,429	85,789,052	202%	114,944,391
Revenues	144,754,689	118,165,917	102,034,670	243%	114,497,966
FTEs	77.09	77.09	77.09	100%	85.10
Economic Growth					
Expenditures	120,081,162	230,632,745	193,915,860	387%	130,932,970
Revenues	222,392,242	129,238,416	149,041,977	405%	101,302,960
FTEs	117.00	123.00	123.00	100%	97.89
Administration					
Expenditures	11,372	11,371	-	-	-
Revenues	128	-	-	-	-
FTEs	13.20	13.40	13.40	100%	14.40
Department TOTAL					
TOTAL Expenditures	216,475,053	381,020,572	296,078,992	667.03%	264,447,005
TOTAL Revenues	386,904,253	270,790,923	270,689,540	731.44%	234,464,372
TOTAL FTEs	252.64	297.57	297.57	100.00%	308.72

Note: Historical Expenditure and FTE information have been recast from the Bureau level to the Program level

* Unaudited

**Amounts exclude all-years carryover. See budget ordinance in the front section of this document

Summary by Line of Business and Fund

FY 07 Budget by Fund

Fund	Expenditures	Revenues	Net Fund Support
General	7,801,127	8,267,424	(466,297)
Civic Center	486,426	853,750	(367,324)
RDA-Poly High	968,165	458,000	510,165
RDA-West Beach	983,228	1,177,125	(193,897)
RDA- RDA West Long Beach Industrial	10,996,409	8,552,701	2,443,708
RDA-Downtown	13,504,665	14,938,163	(1,433,498)
RDA-Project Income	3,921,361	333,361	3,588,000
RDA-Los Altos	1,323,853	1,274,932	48,921
RDA-Central Long Beach	16,472,164	14,584,392	1,887,772
RDA-North Long Beach	25,931,971	31,233,950	(5,301,979)
RDA-Housing	28,231,563	3,675,430	24,556,134
Health	453,899	552,472	(98,573)
Parking And Business Area Improvement	5,951,500	6,218,312	(266,812)
Housing Development	39,091,813	38,747,978	343,835
Belmont Shore Pkg Meter	636,837	456,000	180,837
Business Assistance	1,881,446	1,881,900	(454)
Community Development Grants	24,101,632	23,857,251	244,381
Housing Authority	66,619,948	66,395,734	224,214
Tidelands Operations	9,506,632	5,545,946	3,960,686
Marina	71,988	902,035	(830,047)
Queen Mary	63,757	189,000	(125,243)
Rainbow Harbor Area	5,446,620	4,368,516	1,078,104
Total	264,447,005	234,464,372	29,982,632

Community Enhancement Line of Business

Program	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Neighborhood Services					
Expenditures	7,144,241	6,642,928	6,347,023	96%	7,508,325
Revenues	11,949,509	11,954,606	12,044,827	101%	10,349,119
FTEs	45.35	45.08	45.08	100%	43.55
Youth Development					
Expenditures	2,020,950	3,388,581	2,491,143	74%	2,578,917
Revenues	1,833,281	3,188,581	2,318,810	73%	2,618,000
FTEs	-	-	-	-	8.92
Career Development Services					
Expenditures	4,643,296	6,746,975	4,128,297	61%	3,955,118
Revenues	4,644,464	6,746,975	4,147,075	61%	4,241,811
FTEs	-	-	-	-	17.66
Code Enforcement					
Expenditures	3,378,083	4,371,543	3,407,617	78%	4,527,285
Revenues	1,329,939	1,496,429	1,102,182	74%	1,454,516
FTEs	0.00	39.00	39.00	100%	41.20
Line of Business TOTAL					
TOTAL Expenditures	17,186,570	21,150,026	16,374,079	77%	18,569,644
TOTAL Revenues	19,757,193	23,386,590	19,612,893	84%	18,663,446
TOTAL FTEs	45.35	84.08	84.08	100%	111.33

Note: Historical Expenditure and FTE information have been recast from the Bureau level to the Program level

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Purpose Statement: To provide social and business services to residents and business owners so they can improve the quality of Long Beach neighborhoods.

Key FY 06 Accomplishments:

- 70,852 residents benefited from various neighborhood programs and services designed to improve neighborhood appearances, enhance the housing stock and to actively partner with residents, businesses and nonprofit organizations.
- The City Council approved entitlements for the Long Beach Sports Park in April 2006, culminating a 20-year process to provide much needed adult recreation facilities in the city.
- Code Enforcement has reported an average of 60 percent of reported violations closed within 120 days. Through the new citation ordinance, the property owner voluntary compliance rate has increased to over 90 percent within 30 days of a warning notice.
- Facility improvements to nonprofit organizations funded by the Nonprofit Assistance Program (NAP) resulted in 75,581 instances of improved access to services for special needs populations.

Neighborhood Services Program

Focus Area: Neighborhoods and Housing

Line of Business: Community Enhancement

Program Purpose Statement: To provide programs, training, and referral services to residents so that they can be empowered to improve their neighborhoods.

Key Services Provided: Community Organizing Activities, Neighborhood Clean-up Events, Neighborhood Improvement Grants and loans, Individual Technical Assistance and Workshops, Graffiti Removal Services, Leadership Training Sessions, Translation Services, Neighborhood Resource Center Services, Community Police Center Services

FY 07 Funding Sources: Community Development Grant Fund 99%, General Fund 1%

Neighborhood Services	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	7,144,241	6,642,928	6,347,023	96%	7,508,325
Revenues	11,949,509	11,954,606	12,044,827	101%	10,349,119
FTEs	45.35	45.08	45.08	100%	43.55

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of eligible neighborhood residents participating in total neighborhood services	29%	24%	30%	125%	21%
# of eligible residents that use neighborhood services	70,798	58,500	70,852	121%	50,000
# of residents in CDBG Eligible Areas	238,245	238,245	238,245	100%	238,245
Expenditure per eligible resident that uses neighborhood services	\$23	\$37	\$23	62%	\$38

Results Narrative:

With FY 07 funding, the Neighborhood Services Program will actively partner with residents, businesses and nonprofit organizations to improve the quality of life in Long Beach neighborhoods, especially low-income neighborhoods, through the delivery of programs and services designed to improve neighborhood appearance and enhance the housing stock.

The Neighborhood Services Program expenditure budget includes expense transfers of \$2.2 million other City departments per interdepartmental agreements.

The percentage of eligible neighborhood residents participating in total neighborhood services will be lower in FY 07 due to a \$1 million decrease in Community Development Block Grant (CDBG) funds which will result in a decreased level of neighborhood services offered.

Youth Development Program

Focus Area: Business and Economic Assistance

Line of Business: Community Enhancement

Program Purpose Statement: To provide academic and career services to youth ages 14-24 so they can be better prepared to enter the workforce.

Key Services Provided: Education Program Enrollments, Academic and Career Advising and Tutoring Services, Academic and Work Readiness Workshops, Internship and Volunteer Opportunities, Job Referrals and Placements, Youth Resource Center Services, Support Services

FY 07 Funding Source: Community Development Grants Fund 100%

Youth Development	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	2,020,950	3,388,581	2,491,143	74%	2,578,917
Revenues	1,833,281	3,188,581	2,318,810	73%	2,618,000
FTEs	-	-	-	-	8.92

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of youth who are returned to school or placed in internships or employment	90%	90%	94%	104%	90%
# of youth ages 14-24 receiving services	5,300	5,300	5,898	111%	5,300
Expenditure per youth receiving services	\$435	\$643	\$400	62%	\$513

The budget for this program is not representative of the performance numbers above due to All Years Carryover of previously budgeted items.

Results Narrative:

Funding for FY 07 will enable hundreds of motivated at-risk young people (ages 14-24) to gain valuable work experience and elective high school credits through Youth Development Program services. Examples of recent accomplishments include: 500 youth were placed in employment through Youth Opportunity Center hiring events and Summer Job Fairs; youth gained valuable career insight at local businesses through annual activities coordinated with the National Job Shadow Program; the Port of Long Beach has agreed to sponsor 25 youth with on-site Harbor District training experiences; and local youth strategies from Greater Long Beach Workforce Development and its Youth Council contributed to the selection of Long Beach as one of the "100 Best Communities for Young People" through America's Promise Alliance.

Career Development Services Program

Focus Area: Business and Economic Assistance

Line of Business: Community Enhancement

Program Purpose Statement: To provide employment preparation services to unemployed and underemployed adults so they can obtain employment or better employment.

Key Services Provided: Workforce Readiness Workshops, Life Skills Workshops, Case Management Services (Counseling, Support, Assessment, and Referrals), Job Placements, Job Referrals, Training Vouchers, Job Retention Services

FY 07 Funding Source: Community Development Grants Fund 100%

Career Development Services	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	4,643,296	6,746,975	4,128,297	61%	3,955,118
Revenues	4,644,464	6,746,975	4,147,075	61%	4,241,811
FTEs	-	-	-	-	17.66

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of adults placed in employment	64%	64%	66%	103%	65%
# of adults who received employment services	15,250	15,250	17,038	112%	16,000
# of Adults requesting services at the Career Transition Center (CTC)	(a)	(a)	(a)	(a)	16,000
Expenditure per adult who received employment services	\$342	\$458	\$600	131%	\$336

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

The budget for this program is not representative of the performance numbers above due to All Years Carryover of previously budgeted items.

Results Narrative:

With FY 07 funding, the Career Transition Centers will be able to offer career preparation, placement and retention tools to 16,000 adults, to allow 65 percent of trainees to successfully compete in a dynamic labor market. The programs and services of the One-Stop partners provide a holistic approach to achieve the necessary knowledge, skills, and abilities to make the job seekers' career transition the smoothest possible.

Code Enforcement Program

Focus Area: Neighborhoods and Housing

Line of Business: Community Enhancement

Program Purpose Statement: To provide education, referrals, inspections, citations and related services to business and property owners to encourage property maintenance and Health and Safety Code compliance.

Key Services Provided: Inspections, Citations/Violations, Housing Assistance Referrals, Community Code Enforcement, Education Sessions, Client Case Reviews and Status Reports, Prosecution Referrals

FY 07 Funding Sources: General Fund 57%, Community Development Grants Fund 21%, Health Fund 10%, Redevelopment Fund 12%

Code Enforcement	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	3,378,083	4,371,543	3,407,617	78%	4,527,285
Revenues	1,329,939	1,496,429	1,102,182	74%	1,454,516
FTEs	0.00	39.00	39.00	100%	41.20

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of cases with reported violations in compliance within 120 days	49%	60%	58%	97%	60%
# of cases with reported violations in compliance within 120 days	3,636	4,800	3,833	80%	4,800
# of cases with reported violations	7,501	8,000	6,594	82%	8,000
Expenditure per case with reported violations in compliance within 120 days	\$938	\$919	\$958	104%	\$953

Results Narrative:

In FY 06, the Code Enforcement Program delivered results near target despite being down as many as 8 inspection staff for significant periods of time throughout the year. With FY 07 funding, the Code Enforcement Program will enforce State and City health, building and safety codes through community education and enforcement, including the use of administrative citations and, if necessary, criminal prosecution. As a result, additional properties are being inspected and the backlog of complaints has been significantly reduced.

Housing Line of Business

Program	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Housing Development					
Expenditures	7,704,932	43,568,181	11,372,405	26%	34,696,774
Revenues	67,826,507	32,219,767	18,697,342	58%	34,264,771
FTEs	13.83	13.83	13.83	100%	17.41
Housing Assistance					
Expenditures	63,070,374	69,075,895	59,499,220	86%	67,769,948
Revenues	64,892,805	69,073,504	69,012,973	100%	67,590,634
FTEs	51.71	51.71	51.71	100%	55.71
Housing Rehabilitation					
Expenditures	8,420,644	16,582,353	14,917,427	90%	12,477,668
Revenues	12,035,377	16,872,645	14,324,355	85%	12,642,561
FTEs	11.55	11.55	11.55	100%	11.98
Line of Business TOTAL					
TOTAL Expenditures	79,195,949	129,226,429	85,789,052	202%	114,944,391
TOTAL Revenues	144,754,689	118,165,917	102,034,670	243%	114,497,966
TOTAL FTEs	77.09	77.09	77.09	100%	85.10

Note: Historical Expenditure and FTE information have been recast from the Bureau level to the Program level

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Purpose Statement: To provide new housing, homeownership opportunities, housing rehabilitation, and rental assistance to residents so they can meet their housing needs.

Key FY 06 Accomplishments:

- After exhausting the existing Waiting List for the Housing Opportunities for Persons with HIV/AIDS (HOPWA) Program, the Housing Authority opened the HOPWA Wait List in June 2006 and received hundreds of new applications.
- A Request for Proposals was issued to selected qualified developers, and Memoranda of Understanding were negotiated for the adaptive reuse of the City Hall East Building. With the Long Beach Housing Development Company, coordinated for an option to purchase up to 5 percent of the units for affordable housing purposes.
- The Housing Authority, which provides rental assistance to low-income residents, is on target to have 100 percent of its authorized Section 8 Vouchers leased, and was able to continue to pull names from the Section 8 Wait List.
- The Aqua (556 units) and CityPlace (72 units) condominium projects were completed providing new homeownership opportunities in the Downtown area. Construction began on Olive Villas (58 units) and 133 Promenade Walk (97 units), for sale condominium developments. Construction began on the Pacific Apartments (42 units) and Puerto Del Sol (64 units), large family rental developments.
- City Council approved the creation of a Housing Trust Fund to augment affordable housing resources.
- Financial assistance was provided to the Villages at Cabrillo for the construction of 80 rental units and to Clifford Beers Housing for the rehabilitation of 17 rental units for very low-, and low-income households. Loans were provided for the rehabilitation of 42 housing units in single/multi-family properties.

Housing Development Program

Focus Area: Neighborhoods and Housing

Line of Business: Housing

Program Purpose Statement: To assist private development in the creation of new affordable and market-rate housing to insure quality housing for Long Beach citizens.

Key Services Provided: New Affordable Homes/Apartments, New Market Rate Homes/Apartments, Developer Loans, Senior Housing, Special Needs Housing, Home Purchase Loans, Land Assembly and Write Downs, Technical Assistance, Plans and New Strategies, Disposition and Development Agreements, Development Parameters, Design Reviews, Environmental reviews, Consulting services

FY 07 Funding Sources: Housing Development Fund 89%, Redevelopment Fund 11%

Housing Development	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	7,704,932	43,568,181	11,372,405	26%	34,696,774
Revenues	67,826,507	32,219,767	18,697,342	58%	34,264,771
FTEs	13.83	13.83	13.83	100%	17.41

* Unaudited

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of housing units needed that are in production through the Department of Community Development	11%	(b)	(b)	(b)	(b)
# of housing units in production through the Department of Community Development					
- For homeownership	3,685	(b)	3,572	(b)	3,588
- For rental	613	(b)	455	(b)	210
# of housing units needed	39,000	(b)	(b)	(b)	(b)
Cost (personnel only) of City assistance per housing unit in production	(a)	(a)	(a)	(a)	(a)

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

(b) # of housing units needed and produced is reported on a 10-year basis, beginning in FY 05.

Results Narrative:

With FY 07 funding, the Housing Development program will facilitate the development of approximately 3,400 market rate for-sale units; and 188 affordable for-sale and 210 affordable rental units to very low-, low-, and moderate-income households.

Housing Assistance Program

Focus Area: Neighborhoods and Housing

Line of Business: Housing

Program Purpose Statement: To provide financial and technical assistance services to low-income residents of Long Beach so that they can live in safe and sanitary housing conditions or purchase their first homes.

Key Services Provided: First time Homebuyer Loans, Seminars, Housing Vouchers, Security and Utility Payments, Unit Inspections, Escrow Accounts, Family Self Sufficiency Referrals, Social Service Referrals

FY 07 Funding Sources: Housing Authority Fund 98%, Housing Development Fund 2%

Housing Assistance	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	63,070,374	69,075,895	59,499,220	86%	67,769,948
Revenues	64,892,805	69,073,504	69,012,973	100%	67,590,634
FTEs	51.71	51.71	51.71	100%	55.71

* Unaudited

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of authorized vouchers that are leased	100%	98%	96%	98%	99%
# of Section 8 Vouchers leased	6,233	6,119	5,929	97%	6,182
# of Section 8 eligible participants on the waiting list (AMI)	16,000	14,000	15,000	107%	13,000
Expenditure per Section 8 voucher leased	\$801	\$800	\$532	67%	\$800

Results Narrative:

With FY 07 funding, the Housing Assistance Program will operate the Section 8 Housing Choice Voucher program, a federally-funded program that provides housing assistance payments for low- to very low-income participants. The Program assists roughly 6,200 individuals and families living in the City of Long Beach per year. In addition to the Section 8 program, the Housing Authority administers housing assistance payment programs for persons living with HIV/AIDS (HOPWA), persons who are chronically homeless and disabled (Shelter Plus Care), and victims of Hurricane Katrina and Rita (Disaster Voucher Program).

Housing Rehabilitation Program

Focus Area: Neighborhoods and Housing

Line of Business: Housing

Program Purpose Statement: To provide financial assistance to property owners so they can enhance the quality, safety, and appearance of housing.

Key Services Provided: Grants, Homeowner Loans, Developer Loans, Housing Inspections, Workshops, Residential Exterior Improvement Grants

FY 07 Funding Sources: Housing Development Fund 55%, Community Development Grants Fund 45%

Housing Rehabilitation	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	8,420,644	16,582,353	14,917,427	90%	12,477,668
Revenues	12,035,377	16,872,645	14,324,355	85%	12,642,561
FTEs	11.55	11.55	11.55	100%	11.98

* Unaudited

**Amounts exclude all-years carryover. See budget ordinance in the front section of this document

Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of residential properties in the HAP areas identified as needing rehabilitation that were rehabilitated	(a)	3.71%	8.29%	223%	5.40%
# of residential properties rehabilitated	36	30	25	83%	42
# of residential units rehabilitated	37	33	28	85%	46
# of residential properties in the HAP areas identified as needing rehabilitation	(a)	808	808	100%	778
Expenditure per residential property rehabilitated	\$29,724	\$56,624	\$34,355	61%	\$55,156
Expenditure per housing unit rehabilitated	\$29,724	\$56,022	\$31,074	55%	\$54,687

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

Results Narrative:

With FY 07 funding, the Housing Rehabilitation Program will fund the major rehabilitation of 42 owner-occupied units in the King School HAP area, 38 owner-occupied homes Citywide, and exterior improvement grants to 350 low-income homeowners. In addition, this Program is also funding the ongoing rehabilitation of 320 apartments on 12 properties owned by a non-profit company, Decro. Rehabilitation loans are also available to acquire and/or rehabilitate multifamily units occupied by low-income renters who pay reduced rents for a long period of time after rehabilitation is completed.

Economic Growth Line of Business

Program	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Business Services					
Expenditures	7,859,003	12,672,859	10,880,045	86%	12,691,961
Revenues	5,926,779	11,230,026	7,738,597	69%	10,890,212
FTEs	29.50	28.50	28.50	100%	28.50
Employer Workforce Development					
Expenditures	564,515	776,150	567,319	73%	1,332,074
Revenues	683,142	846,861	648,542	77%	420,000
FTEs	40.00	41.00	41.00	100%	18.51
Development and Redevelopment					
Expenditures	82,622,514	177,504,978	118,246,826	67%	97,714,054
Revenues	194,184,718	106,409,549	125,456,988	118%	78,933,446
FTEs	36.50	41.50	41.50	100%	38.81
Acquisition and Leasing					
Expenditures	29,035,130	39,678,757	64,221,670	162%	19,194,880
Revenues	21,597,603	10,751,979	15,197,849	141%	11,059,302
FTEs	11.00	12.00	12.00	100%	12.07
Line of Business TOTAL					
TOTAL Expenditures	120,081,162	230,632,745	193,915,860	387%	130,932,970
TOTAL Revenues	222,392,242	129,238,416	149,041,977	405%	101,302,960
TOTAL FTEs	117.00	123.00	123.00	100%	97.89

Note: Historical Expenditure and FTE information have been recast from the Bureau level to the Program level

* Unaudited

**Amounts exclude all-years carryover. See budget ordinance in the front section of this document

Purpose Statement: To provide business and workforce development services to businesses so they can support a sustainable and prosperous economy that provides quality jobs for Long Beach residents.

Key FY 06 Accomplishments:

- Secured conditional 15-year redesignation of Long Beach Enterprise Zone, and secured legislation to ensure no disruption of tax credits to Long Beach businesses during the period prior to formal redesignation.
- Coordinated the C-17 Red Team, which included various internal and external entities. As a result of Red Team activities, 10 additional C-17s were ordered, extending the production line another year (through 2009).
- Provided a business retention loan to three (3) Long Beach automobile dealers for enhanced freeway automobile signage. The financing will help retain these key automobile dealerships in the City.

Business Services Program

Focus Area: Business and Economic Assistance

Line of Business: Economic Growth

Program Purpose Statement: To provide business attraction, creation, retention and expansion services that encourage firms and entrepreneurs to locate and prosper in Long Beach, creating jobs for residents and enhancing city tax revenues.

Key Services Provided: Project Development (site selection, permit and entitlement assistance), Marketing (conferences, trade fairs, advertising, web site), Technical Assistance (counseling, workshops, surveys, and outreach), Access to Capital (loans, grants, referrals to financial sources), Incentives (Enterprise Zone, New Markets Tax Credit program), Business Improvement Districts

FY 07 Funding Sources: Parking and Business Area Improvement Fund 47%, Business Assistance Fund 15%, Community Development Grants Fund 14%, General Fund 12%, Belmont Shore Parking Meter Fund 5% and Redevelopment Fund 7%

Business Services	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	7,859,003	12,672,859	10,880,045	86%	12,691,961
Revenues	5,926,779	11,230,026	7,738,597	69%	10,890,212
FTEs	29.50	28.50	28.50	100%	28.50

* Unaudited

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Key Performance Measures	Actual FY 05	Adopted FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
Percent of businesses receiving services	(a)	85%	95%	112%	85%
# of businesses receiving services	(a)	2,628	2,570	98%	2,891
# of requests received from businesses for business services	(a)	3,096	2,940	95%	3,406
Expenditure per business receiving services	(a)	\$17.60	\$17.60	100%	\$19.36

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

Results Narrative:

With FY 07 funding, Community Development's Business Development Center (BDC) will provide a variety of programs and services to assist both prospective and current business owners to locate and prosper in Long Beach. To assist new business owners in Long Beach, the BDC offers access to capital, including business loans for real estate, equipment and working capital.

In addition, the BDC will coordinate efforts with the City Manager's Office and the City's State Legislative Advocate to encourage extension of the Enterprise Zone, continue the process for the Federal New Markets Tax Credit Program, and coordinate the Sponsorship and Advertising Program to generate additional revenue for the City while providing mutually beneficial opportunities for business owners.

Employer Workforce Development Program

Focus Area: Business and Economic Assistance

Line of Business: Economic Growth

Program Purpose Statement: To provide human resource solutions to businesses so they can increase productivity and efficiency by hiring Long Beach residents.

Key Services Provided: Recruiting Services & Job Fairs, Screening and Hiring Services, Downsizing Plans, Labor Market Reports, Layoff Aversion Strategies, Skills Upgrade Grants, Industry Specific Trainings

FY 07 Funding Sources: Community Development Grants Fund 82%, General Fund 18%

Employer Workforce Development	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	564,515	776,150	567,319	73%	1,332,074
Revenues	683,142	846,861	648,542	77%	420,000
FTEs	40.00	41.00	41.00	100%	18.51

* Unaudited

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of workers enrolled who complete training programs in targeted industries	62%	62%	100%	161%	87%
% of workers completing training programs who are placed in jobs in targeted industries	93%	93%	66%	71%	79%
# of workers enrolled in training programs in targeted industries	331	331	600	181%	467
Expenditure per trainee served	(a)	(a)	(a)	(a)	(a)

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

The budget for this program is not representative of the performance numbers above due to All Years Carryover of previously budgeted items.

Results Narrative:

With FY 07 funding, the Employer Workforce Development Program will help local businesses recruit, hire, train, and retain human capital. This program also assists businesses impacted by downsizing events and helps affected workers find comparable work in similar industries. The Greater Long Beach Workforce Development Board's Construction Jobs Initiative has created hands-on training and education programs to prepare residents for hundreds of new and local construction jobs.

This funding will also continue ongoing construction industry training programs for hundreds of residents. Two local union apprenticeship programs instituted incentives unique to program graduates: one places apprentices directly into second-year standing; the other pays apprentice wages to our graduates at \$3/hour higher than its other first-year apprentices.

Funding has been provided to create a new Community Beautification Project, which will provide twelve weeks of pre-employment skills training, paid work experience and career preparation activities designed to expose residents to the world of work and qualify them for employment or further training opportunities.

Fiscal years prior to FY 07 included employer-based training contracts through the State Employment Training Panel through which those companies already employed 100 percent of the trainees. Proposed FY 07 numbers do not incorporate outcomes through State Employment Training Panel due to completion of this program in 2006. However, additional specialized training programs in high growth industries are currently in place to meet the human capital needs of local businesses and career ladder opportunities for our local workforce.

Development and Redevelopment Program

Focus Area: Business and Economic Assistance

Line of Business: Economic Growth

Program Purpose Statement: To assist developers in completing appropriate commercial, market-rate residential and industrial projects, and to provide development services to the business and residential communities so they can prosper in the City of Long Beach.

Key Services Provided: Code Enforcement, Public Parking Spaces, Street, Median Island and Sidewalk Improvements, Façade Improvements, Wireless Internet Access, Development Agreements, Land Assembly, Business Assistance Services

FY 07 Funding Sources: Redevelopment Funds 92%, Rainbow Harbor Area Fund 5%, General Fund 2%, Community Development Grants Fund 1% and Civic Center Fund <1%

Development and Redevelopment	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	82,622,514	177,504,978	118,246,826	67%	97,714,054
Revenues	194,184,718	106,409,549	125,456,988	118%	78,933,446
FTEs	36.50	41.50	41.50	100%	38.81

* Unaudited

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of parcels on targeted portions of commercial corridors that are impacted by Community Development	(a)	(a)	(a)	(a)	(a)
# of parcels on targeted portions of commercial corridors that are impacted by Community Development	(a)	(a)	(a)	(a)	(a)
# of parcels on targeted portions of commercial corridors	(a)	(a)	(a)	(a)	(a)
Dollar expenditure per impacted parcel on a targeted portion of a commercial corridor	(a)	(a)	(a)	(a)	(a)

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

Results Narrative:

With FY 07 funding, which includes additional staff to support project areas, the Development and Redevelopment Program will focus on maintaining and attracting businesses and residents to the City of Long Beach by working with developers to identify and assemble sites for development, and entering into development agreements to provide incentives and to ensure public benefits such as public parking and local hiring. The Program includes design and environmental review services to get high-quality buildings and minimize potential community impacts, and also provides façade and rehabilitation loans to business owners to improve the appearance and utility of their buildings.

Construction of more than 500 market-rate residential units will commence along Broadway in the West Gateway area. On the Promenade in Downtown more than 260 residential units and 28,000 square feet of retail space will be in various stages of construction.

Through tax increment revenue, it is expected that Long Beach project areas will spend approximately \$107 million on projects and programs to remove blight in City neighborhoods.

Acquisition and Leasing Program

Focus Area: Business and Economic Assistance

Line of Business: Economic Growth

Program Purpose Statement: To provide property acquisition and leasing services to City departments and agencies.

Key Services Provided: Acquisitions and Condemnations, Property Titles, Land Sales, Relocation, Demolition, and, Remediation Services, Appraisal Services, Cost Estimates, Lease Administration Services, Design and construction administration services, Billing and collection services, Site selection services, Economic Analysis Services

FY 07 Funding Sources: Tidelands Operations Fund 50%, Redevelopment Fund 40%, General Fund 9%, Housing Development Fund, Civic Center Fund, Marina Fund, Queen Mary Fund and Rainbow Area Harbor Fund <1%

Acquisition and Leasing	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	29,035,130	39,678,757	64,221,670	162%	19,194,880
Revenues	21,597,603	10,751,979	15,197,849	141%	11,059,302
FTEs	11.00	12.00	12.00	100%	12.07

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Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
% of leases executed	73%	75%	58%	77%	75%
# of leases executed	22	15	19	127%	15
# of new lease and renewal requests in process	(a)	(a)	(a)	(a)	(a)
Expenditure for staff, overhead, and consulting costs per lease in process	(a)	(a)	(a)	(a)	(a)

(a) Tracking systems are being developed to capture this data going forward and/or data not available.

Results Narrative:

With FY 07 funding, the Acquisition and Leasing Program will provide property acquisition and leasing services to various City departments and agencies. Acquisition services are a critical component in the development of additional open space by Parks, Recreation and Marine, in the creation of affordable housing by the Housing Development Company, in the removal of blight and redevelopment of various neighborhoods by the Redevelopment Agency and in the improvement of the City's infrastructure by Public Works. Leasing services are required by various City departments to provide office and operational facilities. Additionally, this program will continue to manage the City's larger agreements for City-owned properties including the Long Beach Convention and Entertainment Center, Aquarium of the Pacific, Long Beach Towne Center, Shoreline Village, Alamitos Bay Marina and the Long Beach Museum of Art.

Administration Line of Business

Program	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Administration					
Expenditures	11,372	11,371	-	-	-
Revenues	128	-	-	-	-
FTEs	13.20	13.40	13.40	100%	14.40
Line of Business TOTAL					
TOTAL Expenditures	11,372	11,371	-	-	-
TOTAL Revenues	128	-	-	-	-
TOTAL FTEs	13.20	13.40	13.40	100%	14.40

Note: Historical Expenditure and FTE information have been recast from the Bureau level to the Program level

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Purpose Statement: To provide central administrative support, coordination, and direction for the entire Department.

FY 06 Key Accomplishments:

- Safety and Workers' Compensation program improvements were implemented.
- The Department's FOR Long Beach Strategic Business Plan was completed including Issues, Objectives, Program Structure and Performance Measures.
- Internal and external communication concerning key Department activities was improved.

Administration Program

Focus Area: Leadership, Management and Support

Line of Business: Administration

Program Description: To The purpose of the Administration Line of Business is to provide central administrative support, coordination and direction for the entire Department.

Key Services Provided:

Human Resources, Training, Risk Management, Employee Safety, Workers' Compensation, Budget and Accounting, Procurement, Billing and Collections, Contract Management, Public Information and Communications, Records Management, Executive Leadership

Administration	Actual FY 05	Budget FY 06	Year End* FY 06	Percent of Budget	Adopted** FY 07
Expenditures	11,372	11,371	-	-	-
Revenues	128	-	-	-	-
FTEs	13.20	13.40	13.40	100%	14.40

* Unaudited

**Amounts exclude all-years carryover. See budget ordinance in the front section of this document

Key Performance Measures	Actual FY 05	Budget FY 06	Year End FY 06	Percent of Budget	Adopted FY 07
June Expenditure ETC as % of Year End Actual	123%	100%	149%	100%	100%
June Revenue ETC as % of Year End Actual	97%	100%	107%	100%	100%
Department Vacancy Rate	15%	14%	19%	141%	17%
Overtime as % of Total Salaries	1.03%	0.15%	1.07%	713%	0.13%
# of Workers' Comp. Claims Involving Lost Time	22	13	10	(a)	(a)
# of Lost Work Hours (Expressed in Full Time Equivalents) from Workers' Comp. During Fiscal Year	0.8	0.8	1.06	(a)	(a)
Average Reporting Lag Time (in days) for Workers' Comp. Claims During Fiscal Year	(a)	1 day	19.09 days	(a)	1 day

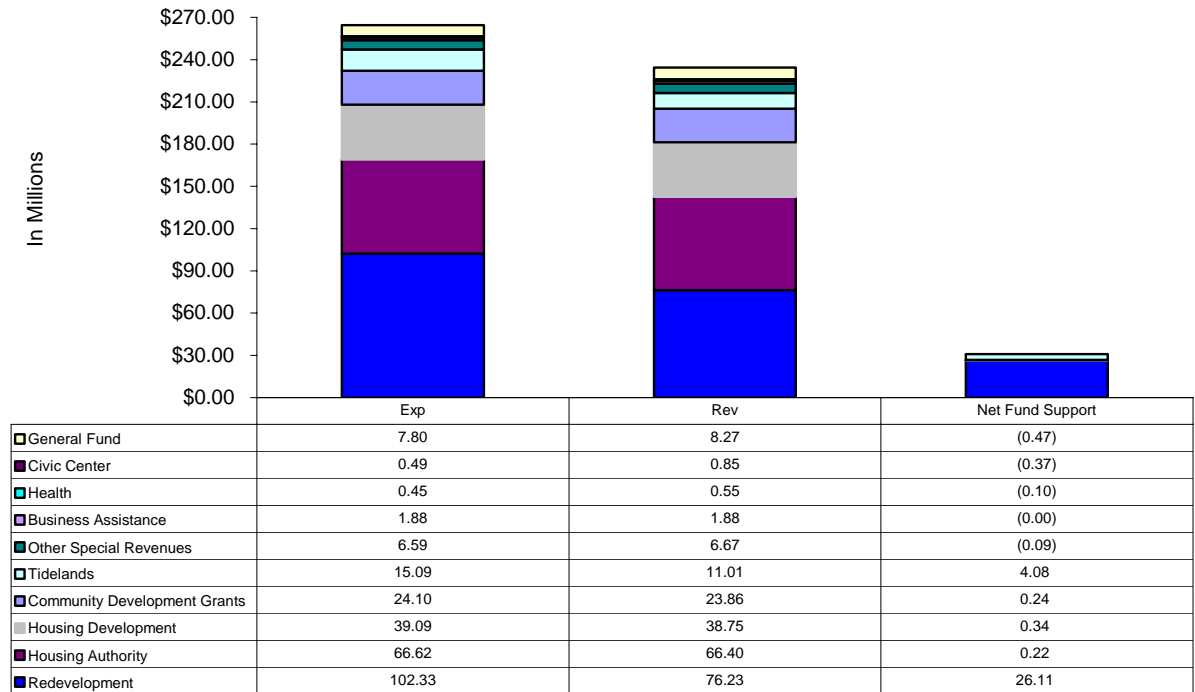
(a) Tracking systems are being developed to capture this data going forward and/or data not available.

Results Narrative:

Community Development activities are primarily funded through various Federal and State grants, in addition to Redevelopment funds. Due to the Department's funding sources, administrative costs are allocated 100 percent to operations in other Programs.

Summary by Character of Expense

Adopted* FY 07 Budget by Fund



	Actual FY 05	Adopted* FY 06	Adjusted FY 06	Year End** FY 06	Adopted* FY 07
Expenditures:					
Salaries, Wages and Benefits	19,527,555	25,052,412	23,449,008	20,598,441	27,197,226
Materials, Supplies and Services	149,637,004	248,047,213	267,755,066	185,358,412	167,012,410
Internal Support	3,740,785	3,174,698	3,112,311	3,563,951	3,402,201
Capital Purchases	10,720	109,600	73,216	45,684	12,028
Debt Service	30,776,235	29,502,157	39,516,425	68,221,152	30,861,847
Transfers to Other Funds	12,782,754	32,839,475	47,114,546	18,291,351	35,961,292
Prior Year Encumbrance	-	-	-	-	-
Total Expenditures	216,475,053	338,725,556	381,020,572	296,078,992	264,447,005
Revenues:					
Property Taxes	63,686,652	63,346,341	64,763,341	79,231,901	73,898,150
Other Taxes	5,910,912	6,428,812	9,928,812	9,756,138	10,661,173
Licenses and Permits	1,128,507	632,522	956,483	793,298	645,472
Fines and Forfeitures	67,791	322,093	322,093	119,092	325,828
Use of Money & Property	21,106,983	21,996,135	24,531,677	35,634,326	24,335,945
Revenue from Other Agencies	80,394,636	92,789,069	95,110,377	91,779,837	89,361,198
Charges for Services	468,270	621,864	621,864	404,342	576,216
Other Revenues	23,377,971	3,252,544	4,055,050	8,613,039	2,866,039
Interfund Services - Charges	302,802	691,976	691,976	737,948	722,015
Intrafund Services - GP Charges	421,889	254,226	254,226	387,626	254,226
Harbor P/R Revenue Transfers	-	-	-	-	-
Other Financing Sources	184,978,405	257,280	35,302,280	35,264,508	243,432
Operating Transfers	5,059,434	31,215,584	34,252,744	7,967,484	30,574,679
Total Revenues	386,904,253	221,808,446	270,790,923	270,689,540	234,464,372
Personnel (Full-time Equivalents)	243.64	288.57	288.57	288.57	308.72

* Amounts exclude all-years carryover. See budget ordinance in the front section of this document.

** Unaudited

Personal Services

Classification	FY 05 Adopt FTE	FY 06 Adopt FTE	FY 07 Adopt FTE	FY 06 Adopted Budget	FY 07 Adopted Budget
Director-Community Development	1.00	1.00	1.00	177,072	182,385
Accountant III	1.00	1.00	1.00	62,431	66,889
Accounting Clerk II	1.00	1.00	1.00	36,672	38,626
Accounting Clerk III	3.00	3.00	4.00	118,339	166,196
Accounting Technician	2.00	2.00	1.00	78,399	45,682
Administrative Aide I	1.00	2.00	2.00	78,707	82,502
Administrative Aide II	1.00	1.00	1.00	43,524	48,261
Administrative Analyst II	3.00	6.00	6.00	334,719	352,889
Administrative Analyst III	3.00	3.00	4.00	211,122	279,774
Administrative Intern-NC/H36	4.75	4.67	4.67	127,514	134,314
Administrative Intern-NC/H38	0.38	0.38	0.38	11,466	12,077
Administrative Intern-NC/H41	1.00	1.00	1.00	36,133	38,060
Administrative Officer – CD	1.00	1.00	1.00	79,032	80,614
Assistant Administrative Analyst I	2.00	2.00	2.00	85,412	89,964
Assistant Administrative Analyst II	7.00	6.00	5.00	288,949	272,480
Business Assistance Officer	1.00	-	-	-	-
Business Development Officer	1.00	1.00	1.00	105,999	109,179
CD Specialist I	4.00	4.00	4.01	187,514	181,510
CD Specialist III	12.00	11.00	12.02	637,424	741,475
CD Specialist IV	2.00	3.00	3.02	187,960	203,460
CD Specialist V	3.00	3.00	3.01	211,122	222,375
CD Technician I	1.00	1.00	1.00	36,672	38,626
CD Technician II	1.00	1.00	2.00	39,025	75,356
CD Technician III	5.00	5.00	5.01	205,544	222,366
CD Technician IV	2.00	3.00	4.00	132,886	177,468
Clerk Supervisor	1.00	1.00	1.00	43,524	47,410
Clerk Typist I	4.00	3.00	3.00	78,989	81,284
Clerk Typist II	11.00	15.00	17.00	498,990	586,798
Clerk Typist III	21.00	25.00	28.01	917,180	1,043,009
Clerk Typist IV	2.00	2.00	2.00	80,860	84,648
Code Enforcement Officer	-	-	1.00	-	88,763
Combination Building Inspector Aide I	-	-	2.00	-	73,625
Combination Building Inspector Aide II	-	8.00	8.00	292,165	324,540
Combination Building Inspector	-	14.00	15.00	788,145	915,314
Commercial & Retail Development Officer	1.00	1.00	1.00	101,153	103,176
Community Development Analyst I	13.00	13.00	12.97	734,929	772,537
Community Development Analyst II	12.00	10.00	12.00	613,571	753,570
Community Development Analyst III	4.00	5.00	5.00	347,204	359,614
Community Information Specialist I	2.00	2.00	2.00	69,242	66,342
Community Service Officer	1.00	1.00	1.00	66,728	73,402
Community Worker-NC	10.01	10.02	10.08	267,603	280,409
Subtotal Page 1	146.14	177.07	191.18	8,413,920	9,516,969

Personal Services

Classification	FY 05 Adopt FTE	FY 06 Adopt FTE	FY 07 Adopt FTE	FY 06 Adopted Budget	FY 07 Adopted Budget
Subtotal Page 1	146.14	177.07	191.18	8,413,920	9,516,969
Development Project Manager I	1.00	1.00	1.00	70,374	74,125
Development Project Manager II	11.00	12.00	15.01	874,337	1,081,249
Development Project Manager III	7.00	7.00	7.00	544,519	574,543
Diversity Outreach Officer	1.00	1.00	1.00	81,363	81,363
Executive Secretary of the RDA Board	-	1.00	1.00	49,110	49,110
Executive Secretary	1.00	1.00	1.00	49,110	52,056
Financial Services Officer	1.00	1.00	1.00	84,911	82,021
Housing Assistance Coordinator	5.00	5.00	6.00	285,450	355,905
Housing Assistance Officer	1.00	1.00	1.00	79,167	73,402
Housing Development Officer	1.00	1.00	1.00	85,036	85,034
Housing Operations Officer	1.00	1.00	1.00	90,231	94,743
Housing Rehabilitation Counselor	4.00	4.00	4.01	224,582	231,085
Housing Rehabilitation Supervisor II	1.00	1.00	1.00	66,858	70,421
Housing Specialist II	12.00	12.00	12.00	513,989	545,264
Housing Specialist III	11.00	11.00	11.00	507,906	527,711
Manager-Admin & Financial Services	1.00	1.00	1.00	103,044	115,406
Manager-Economic Development	1.00	1.00	1.00	120,000	122,451
Manager-Housing Authority	1.00	1.00	1.00	99,483	91,037
Manager-Housing Services	1.00	1.00	1.00	95,039	99,792
Manager-Neighborhood Services	1.00	1.00	1.00	113,044	113,044
Manager-Project Development	1.00	1.00	1.00	120,050	120,050
Manager-Property Services	1.00	1.00	1.00	105,043	109,244
Manager-Redevelopment	1.00	1.00	1.00	125,487	125,487
Manager-Workforce Development	1.00	1.00	1.01	101,352	101,351
Members Boards and Commissions	-	-	-	37,600	37,600
Neighborhood Improvement Officer	1.00	2.00	1.00	164,685	80,480
Neighborhood Resources Officer	1.00	1.00	1.00	72,330	74,500
Neighborhood Services Specialist I	3.00	3.00	3.00	103,092	109,001
Neighborhood Services Specialist II	5.00	-	-	-	-
Neighborhood Services Specialist III	-	5.00	5.00	232,094	237,954
Payroll/Personnel Assistant II	1.50	0.50	0.50	15,274	16,497
Payroll/Personnel Assistant III	-	1.00	1.00	40,211	43,623
Principal Building Inspector	-	4.00	4.00	287,243	318,270
Project Management Officer	-	-	1.00	-	87,967
Real Estate Officer	1.00	1.00	1.00	83,334	85,834
Real Estate Technician I	1.00	1.00	1.00	41,032	44,753
Real Estate Technician II	1.00	1.00	1.00	45,819	48,261
Redevelopment Administrator	1.00	1.00	1.00	101,153	101,153
Redevelopment Project Officer	4.00	5.00	5.01	438,180	452,576
Rehabilitation Services Officer	1.00	1.00	1.00	94,829	94,829
Subtotal Page 2	233.64	272.57	290.72	14,760,281	16,326,162

Personal Services

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Key Contacts

Patrick H. West, Director

Lou Palmer, Acting Manager, Administrative & Financial Services Bureau

Robert Swayze, Manager, Economic Development Bureau

Darnisa Tyler, Manager, Housing Authority Bureau

Ellie Tolentino, Acting Manager, Housing Services Bureau

Dennis J. Thys, Manager, Neighborhood Services Bureau

Amy Bodek, Manager, Project Development Bureau

Michael Conway, Manager, Property Services Bureau

Craig A. Beck, Manager, Redevelopment Bureau

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